























**Strengthen the core responsibilities of the Department of Defense Military Working Dog (MWD) Executive Agent.** As the Executive Agent for the DoD program, we will re-establish the core responsibilities of that office to ensure strong leadership of the program on behalf of all partners. Specifically, we will work to establish a single line of accounting for the DoD MWD program; collaborate with industry to foster an environment capable of producing military working dogs bred in the United States; and complete a Capability Based Assessment to provide a strong analytical foundation for the program now and in the future.



## Conclusion

*“In order to remain elite Defenders we will make changes that seek to build upon our culture, proficiency, modernization and standardization that ensure our Defenders are organized, trained and equipped to detect, deter and defeat any threat.”*

– Brig Gen Collins

The purpose of this plan is to place Security Forces on a trajectory that aligns with the force design envisioned by the Air Force Warfighting Integration Capability and help build the Air Force We Need. It has a 0-3 year time horizon building on the Reconstitute Defender Initiative and the Year of Integrated Base Defense effort, focusing on human capital, training proficiency and the modernization and standardization of equipment and processes. Despite the time horizon, the goal is to institutionalize the way we do our business into the future and provide an enduring framework through which our successors can continue to respond to the security and protection needs of the Department of the Air Force. This plan sets out the four areas we believe are important to Security Forces Enterprise and our mission. We need your help to deliver the narrative and become an advocate for it. Together we can organize, train, equip, and arm our Defenders with the technology, capabilities, and policies required to be the most lethal and ready defense force on the planet.



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